

## **CORPORATE GOVERNANCE REPORT**

**STOCK CODE** : 0109  
**COMPANY NAME** : SC ESTATE BUILDER BERHAD  
**FINANCIAL YEAR** : January 31, 2026

### **OUTLINE:**

#### **SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE**

*Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.*

#### **SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA**

*Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.*

## SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

### Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

### Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board of Directors ("<b>the Board</b>") is responsible for the leadership, oversight and the long-term success of the Company and its subsidiaries ("<b>the Group</b>").</p> <p>Certain responsibilities of the Board are delegated to other Board Committees, which operate within clearly defined Terms of Reference ("<b>TOR</b>"). Standing committees of the Board include the Audit Committee ("<b>AC</b>"), Nomination Committee ("<b>NC</b>"), Remuneration Committee ("<b>RC</b>"), Risk Management Committee ("<b>RMC</b>") and Long Term Incentive Plan Committee ("<b>LTIPC</b>").</p> <p>Although specific powers are delegated to the Board Committees, the Board keeps itself abreast of the key issues and/or decisions made by each Board Committee through the reports and/or presentations made by Chairman or representative of each Committee and the tabling of Board Committee Minutes of the applicable period for notation by the Board.</p> <p>It is the general policy of the Company that all major decisions be considered by the Board as a whole.</p> <p><b>a) <u>Promote Good Governance Culture</u></b> The Board and the Management fully understand their collective duties and responsibilities in guiding the business activities of the Group in reaching an optimum balance of a sound and sustainable business operation with an optimal corporate governance framework in order to safeguard shareholders' value.</p> <p><b>b) <u>Review of Management's Proposals and Business/ Strategic Plan</u></b> It is the practice of the Board to deliberate, review and approve the business proposals and strategic initiatives proposed by the Management. The Board monitors the implementation of the strategic initiatives regularly, through reporting updates by the Management, to ensure that the Group is aligned with its</p>

objectives set.

For the financial period ended 31 January 2026 ("FPE 2026"), the Management had presented to the Board the proposals and strategic initiatives:-

**(i) Investments Opportunities**

With the aim to expand the Group's sources of revenue while at the same time, potentially to provide an alternative source of income, the Management had presented several potential investment proposals for the Board's consideration during FPE 2026, and these proposals were mainly construction and solar power related businesses.

At the Board Meetings, the background information, business activities, advantages and disadvantages of the investment proposals, projected cash flow of the investment proposals and other related information were tabled to the Board for deliberation.

**c) Oversee of Business Operations and Performance Tracking**

The Management which consists of the following management personnel, headed by the Chairman and Managing Director, Mr. Loh Boon Ginn, are responsible for the day-to-day management and operations of the Group:-

Name	Designation
Mr. Loh Boon Ginn	Chairman and Managing Director/Chief Executive Officer
Ms. Kuay Jeaneve	Deputy Executive Chairman

The principal responsibilities of the Management are as follows:-

- Developing, co-ordinating and implementing business and corporate strategies for the approval of the Board.
- Implementing the policies and decisions of the Board.
- Overseeing the day-to-day operations of the Group.
- To participate in various management committees or working committees for the effective discharge of duties and functions.
- The Board monitors the performance of Management on a regular basis vide insertion of relevant agenda item in the Board Meetings and/or Board Committees Meetings, where necessary.
- Relevant member(s) of the Management will be invited to attend the Board and/or Board Committees Meetings, where necessary, to advise and update the Board and/or Board Committees with information, reports, clarifications on the relevant agenda items to be tabled to the Board and/or Board Committees, to enable the Board and/or Board Committees

to keep abreast of the latest business activities and development of the Group.

- The Management is required to brief the Board on the operational performance of the Group which include key strategic initiatives, significant operational issues and challenges faced by the Management.

**d) Framework for Internal Controls and Risk Management**

The Board has a risk management framework of the Group established to facilitate proper conduct of the Group's businesses and has established key control processes to ensure that there is a sound framework for reporting on internal controls and regulatory compliance.

The key features of the risk management framework and internal control system of the Group are disclosed in the ***Statement on Risk Management and Internal Control*** in the Annual Report 2024.

**e) Identification of principal risks and implementation of appropriate internal control and mitigation measures**

Mindful of its duties in terms of identification of principal risks as well as the need to institute risk management and internal control measures, the Company has adopted an Enterprise Risk Management ("ERM") Framework to manage its risk and opportunities.

**f) Succession Planning and Continuing Development**

The Board recognises that succession planning is an ongoing process designed to ensure that the Group identifies and develops a talent pool of employees through mentoring and training for high level management positions that become vacant due to retirement, resignation, death or disability and/or new business opportunity.

The Board, through the NC, is responsible for the succession planning of the Directors of the Company and Group.

The Management personnel are expected to attend continuing development programmes to ensure that they are equipped with necessary skills and knowledge which are relevant to perform their work.

**g) Procedures for Effective Communication with Stakeholders**

The Board is aware of commitment to enhance long term shareholders' value through regular communication with all its stakeholders.

In ensuring the effective communication with the Company's shareholders and stakeholders, the Corporate Disclosure Policy includes an Investor Relations ("IR") section which serves as a

	<p>guide for the Board to oversee the development of an effective IR programme and strategy to communicate the Corporate vision and mission, strategies, development, financial plans and prospects to investors, the financial community and other stakeholders and accurately and to obtain feedback from the stakeholders.</p> <p><b>h) Integrity of Financial and Non-Financial Reporting</b>  The Board ensures that shareholders are presented with a quality, clear, balanced, meaningful assessment of the Company's financial performance and prospects through the issuance of the audited financial statements and quarterly announcements of financial results and vide corporate announcements on significant development in accordance with the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("<b>Bursa Securities</b>") ("<b>ACE LR</b>") on a timely basis and in compliance with the applicable financial reporting standards and corporate law.</p>	
<b>Explanation for departure</b>		
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<b>Measure</b>		
<b>Timeframe</b>		

**Intended Outcome**

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

**Practice 1.2**

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>Mr. Loh Boon Ginn is the Chairman of the Board, and his key responsibilities as a Chairman, include but not limited to the following:-</p> <ul style="list-style-type: none"> <li>a) Demonstrates leadership for the Board in discharging its duties and responsibilities effectively.</li> <li>b) Leads the conduct of the Board Meetings and initiates discussion within the Board.</li> <li>c) Stimulates participation and sharing of views and ideas from different perspectives by the Directors and ensures all views will be taken into consideration during the decision-making process by the Board.</li> <li>d) Acts as the intermediary between the Board and the Management by coordinating smooth communication flow between both parties.</li> <li>e) Chairs the general meetings of the Company and commits to answering the queries from the shareholders.</li> <li>f) Communicates the views from the stakeholders to the Board as a whole, for consideration or improvement, if any.</li> <li>g) Leads the Board to ensure compliance with all relevant laws and regulations, and to the best of their effort, promote and implement good governance practices within the organisation.</li> </ul>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

**Practice 1.3**

The positions of Chairman and CEO are held by different individuals.

<b>Application</b>	:	Departure	
<b>Explanation on application of the practice</b>	:		
<b>Explanation for departure</b>	:	<p>The Board is mindful of the dual role of Chairman and Managing Director ("MD")/Chief Executive Officer held by Mr. Loh Boon Ginn. Nevertheless, the Board is of the view that there are sufficient experienced and independent-minded Directors included those newly appointed on the Board to provide sufficient check and balance. This allows for effective oversight of the Management as well as to support objective and independent deliberation, review and decision making.</p>	
		<p>The Board noted the combination of the positions of the Chairman and the MD is essential for the commercial environment that the Group is currently operating. Such combination of roles renders creditability and confidence to third party(ies) on the authority of the Chairman and MD for successful conclusion of commercial deals/ transactions.</p>	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

**Practice 1.4**

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

<i>Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.</i>	
<b>Application</b> :	Applied
<b>Explanation on application of the practice</b> :	The Chairman of the Board is not a member of the AC, NC, RC and LTIPC.
<b>Explanation for departure</b> :	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
<b>Measure</b> :	
<b>Timeframe</b> :	

### Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

### Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

<b>Application</b>	: Applied
<b>Explanation on application of the practice</b>	<p>The Board is supported by a suitably qualified and competent Company Secretaries, Mr. Tan Tong Lang and Puan Nurul Syahidah Binti Mat Tahil who are qualified Chartered Secretary under Section 235(2)(a) of the Companies Act, 2016 with broad knowledge and experience from being in public practice and is supported by a dedicated team of company secretarial personnel.</p> <p>The Company Secretaries have participated in various training programs, conferences, seminars, and forums organized by Companies Commission of Malaysia ("CCM"), Malaysian Institute of Chartered Secretaries and Administrators ("MAICSA"), and Bursa Securities.</p> <p>All Directors have unrestricted access to the advice and support of the Company Secretaries in relation to Board policies and procedures, compliance of applicable rules and regulations by the Group and corporate governance related practices.</p> <p>The main roles and responsibilities of the Company Secretaries, include but not limited to the following:-</p> <ul style="list-style-type: none"><li>a) Co-ordinate with Management on the logistics of all Board and Committee Meetings, attend the Board and Committee Meetings and record the Minutes of the Meetings accordingly.</li><li>b) Ensure timely communication of the decision of the Board or Committee to be conveyed to the relevant parties and whether any follow-up actions are required.</li><li>c) Advise the Board on its roles and responsibilities, particularly the additional or changes in obligations arising from the implementation of the new laws and regulations or any amendments thereof.</li><li>d) Provide advisory assistance to the new Director(s) appointed to the Board.</li><li>e) Identify relevant training and development programmes for the Directors, based on the training needs determined by the NC for the particular financial year.</li><li>f) Advise the Board on the requirements of corporate disclosures in accordance with the ACE LR for various corporate proposal, as well as compliance with the ACE LR.</li><li>g) Ensure that all the proceedings of the general meetings are in order and the general meetings are properly called and convened, record</li></ul>

	<p>the Minutes of the general meetings, as well as the discussion during the Questions and Answers session.</p> <p>h) Identify the corporate governance initiatives which are applicable to the Group and highlighted the same to the Board for consideration. Monitor the corporate governance practices, by proposing relevant agenda items to be included as recurring meeting agenda.</p> <p>i) Advise the Board on corporate governance related matters.</p> <p>j) Facilitate the conduct of the assessments to be undertaken by the Board and/or Board Committees as well as to compile the results of the assessments for the Board and/or Board Committee's review.</p>	
<p><b>Explanation for departure</b></p>	<p>:</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<p><b>Measure</b></p>	<p>:</p>	
<p><b>Timeframe</b></p>	<p>:</p>	

**Intended Outcome**

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

**Practice 1.6**

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board meets at least quarterly with additional meetings convened as and when necessary. The Board, Board Committees, and general meetings for the year under review were scheduled in advance to facilitate the Directors in planning ahead and incorporating the said meetings into their respective schedules.</p> <p>The Notice of the Board and Board Committees meetings are sent to the Directors via email at least seven (7) days prior to the respective meeting. The agenda and Board papers encompassing comprehensive qualitative and quantitative information which include objectives, background, critical issues, implications, risks, strategic fit, recommendations, and other pertinent information are circulated to the Directors to enable an informed decision making by the Board.</p> <p>Board papers are distributed to all Directors ahead of each Board meeting, allowing them ample time to review the materials and request clarifications or additional information from Management or the Company Secretary before the meeting. Any Director has the right to propose items for inclusion on the agenda. Urgent papers may also be presented and tabled under the "Any Other Business" section.</p> <p>Subsequent to the Board Meeting, the Minutes will be circulated to the Board for confirmation to ensure that deliberations and decisions of the Board are accurately recorded.</p> <p>The Company Secretaries would ensure that a statement of declaration of interest or abstention from voting and deliberation is recorded in the Minutes.</p> <p>The Chairman of the Board Meeting signs the Minutes as a correct record of the proceedings and thereafter, the said minutes of all proceedings are kept in the statutory book at the registered office of the Company to be made available for inspection under the Companies Act, 2016.</p>
<b>Explanation for departure</b>	:	

*Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.*

<b>Measure</b> :		
<b>Timeframe</b> :		

**Intended Outcome**

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

**Practice 2.1**

The board has a board charter which is periodically reviewed and published on the company's website.

The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board has a Board Charter outlining the authority, responsibilities, membership and operation of the Board of the Group's, adopting principles of good corporate governance and practice, in accordance with applicable laws in Malaysia. The Board Charter entails, inter alia, the following main items:-</p> <ul style="list-style-type: none"> <li>● Role of Board;</li> <li>● Relationship with Management;</li> <li>● Responsibilities of the Board;</li> <li>● Matters reserved for the Board; and</li> <li>● Structure of the Board.</li> </ul> <p>The Board Charter is applicable to all Directors of the Company and, amongst other things, provides that all Directors must avoid conflicts of interest between their private financial activities and their part in the conduct of Company's business.</p> <p>The Board Committees in performing their responsibilities delegated by the Board would be guided by the TOR of each of the Committees as approved by the Board.</p> <p>The updated Board Charter is available for viewing under the "Investor Relation" section of the Company's corporate website at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>.</p>
<b>Explanation for departure</b>	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		

<b>Measure</b> :		
<b>Timeframe</b> :		

**Intended Outcome**

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

**Practice 3.1**

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company’s website.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board has established a Code of Ethics and Conduct (“the Code”) in order to maintain the highest level of integrity and ethical conduct of the Board, Management and employees of the Group and to provide guidance to ensure that upholding the ethical conduct in the Board and/or employees’ daily work.</p> <p>The Code sets forth the values, expectations and standards of business ethics and conduct to guide the Board, the Management and employees of the Group.</p> <p><b>Handling of Reported Allegation(s)</b></p> <p>The AC is responsible for the interpretation and supervision of the enforcement of the Code. The action to be taken by the Group in response to a report of concern under the Code will depend on the nature of the concern. The AC upon receiving the information on each report of concern shall ensure that follow-up actions be taken accordingly.</p> <p>The Code is available for viewing under the “Investor Relations” section of the Company’s corporate website at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>.</p> <p>The Code is further supplemented with the institution of an Anti-Bribery Policy. The Anti-Bribery Policy covers areas pertaining to gifts, donations and sponsorships; support letters; facilitation payments; conflict of interest; and sanctions for non-compliance. The Anti-Bribery Policy is premised on a supply-chain wide perspective covering dealings with third parties such as agents, suppliers and vendors, contractors, sub-contractors and distributors. Any breaches to the Anti-Bribery Policy shall be treated as a serious misconduct or offence leading to disciplinary actions taken against the offender.</p> <p>The Group conducts all its business in an honest and ethical manner and takes a zero-tolerance approach to bribery and corruption and is committed to acting professionally, fairly and with integrity in all its business dealings and relationships. The Group is also committed in</p>

	<p>upholding all laws relevant to countering bribery and corruption in Malaysia and all other jurisdictions in which it operates.</p> <p>The aforesaid Anti-Bribery and Corruption Policy is available for viewing under the "Investor Relations" section of the Company's corporate website at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>.</p>	
<b>Explanation for departure</b>		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>		
<b>Timeframe</b>		

**Intended Outcome**

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

**Practice 3.2**

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board has adopted a Whistleblowing Policy on 25 March 2019.</p> <p>The Board recognises whistleblowing as a specific means by which an employee/officer or stakeholder can reports or discloses through established channels, the concerns about any violations of the Code, unethical behaviour, malpractices, illegal acts or failure to comply with regulatory requirements that is taking place/has taken place/may take place in the future.</p> <p>The AC has been tasked with the review of whistleblowing reports either made through the Company following established communication and feedback channels or through any other means.</p> <p>Anyone with genuine concerns in relation to financial reporting, unethical or illegal conduct, employment-related concerns, or any concerns from the shareholders/stakeholders, one may report directly to the designated email address at <a href="mailto:info@scestatebuilder.com.my">info@scestatebuilder.com.my</a>.</p> <p>For FPE 2026, the Board did not receive any report or concerns of the above.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

**Practice 4.1**

The board together with management takes responsibility for the governance of sustainability in the company including setting the company’s sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The Board, together with the Group’s management acknowledge the importance of sustainability and are responsible for the development and implementation of sustainability initiatives taken by the Group.</p> <p>One of the principal responsibilities of the Board is to review and adopt strategic plans for the Group and to ensure that such strategic plans and the risk, performance and sustainability thereon are effectively integrated and appropriately balanced.</p> <p>The responsibilities of the Board are provisioned in the Board Charter and approved by the Board.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

**Practice 4.2**

The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The Company's stakeholders as well as the environment is crucial to sustaining the Group's long-term performance. The Board factors in these sustainability considerations and ensures that the Company's strategies, priorities and targets are communicated to internal and external stakeholders.</p> <p>As such the Company incorporates Economic, Environmental, Social and Governance risks and opportunities into the business decisions given their heightened materiality in decision-making considerations of stakeholders.</p> <p>The Board reviewed the discussion on sustainability reporting with the management team. The Group's sustainability, environmental, governance structure, sustainability and initiatives are described in the Sustainability Statement as included in the Company's Annual Report 2026.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

**Practice 4.3**

The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The Board is aware and understands the sustainability issues relevant to the Group's business. The Board continuously keep themselves abreast with and understanding to the sustainability agendas which are relevant to the Company and its business.</p> <p>The Board remains committed to abide by all applicable environmental laws and regulations in relation to climate change, energy use and waste management. Regular review of any risks and potential challenges is essential to ensure that the risks inherent to the Group's business and operations are being appropriately managed.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

**Practice 4.4**

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	During the annual evaluation of the Board, the Nomination Committee ("NC") has evaluated the performance of the Board in areas including the evaluation of the Group's strategic and business plans which promote sustainability. The performance assessment for senior management is through yearly performance appraisal.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

**Practice 4.5- Step Up**

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

<i>Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.</i>	
<b>Application</b> :	Not Adopted
<b>Explanation on adoption of the practice</b> :	

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.1**

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director’s performance and contribution to the board.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The NC annually conducts yearly assessment on the appropriateness, effectiveness and mix of skills of the Board and Board Committees, the Board’s and Board Committees’ composition, time commitment performance, tenure of directors, fit and proper, contribution, experience of each Director.</p> <p>The NC conducts an annual review of the performance of all Directors, including those seeking re-election, assessing factors such as competency, preparedness, and independence (for independent directors). Only those who receive a satisfactory evaluation are recommended to the Board for re-election.</p> <p>To ensure that the appointment and re-election of Directors meet the necessary criteria, the Company has implemented the Directors' Fit and Proper Policy. This policy outlines the approach and standards for appointing and re-electing Directors, providing guidance to the NC and the Board in evaluating Board candidates and Directors eligible for re-election. It ensures that Directors possess the required character, experience, integrity, competence, and availability to effectively perform their duties.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.2**

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

<b>Application</b>	:	Applied																			
<b>Explanation on application of the practice</b>	:	<p>The current Board comprises of a total seven (7) members, three (3) out of seven (7) members, being Independent Non-Executive Directors ("INED").</p> <table border="1"> <thead> <tr> <th>Designation</th> <th>Number of Directors</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Chairman and Managing Director / Chief Executive Officer</td> <td>1</td> <td>14.29</td> </tr> <tr> <td>Executive Deputy Chairman</td> <td>1</td> <td>14.29</td> </tr> <tr> <td>Non-Independent Executive Director</td> <td>2</td> <td>28.56</td> </tr> <tr> <td>INED</td> <td>3</td> <td>42.86</td> </tr> <tr> <td>Total</td> <td>7</td> <td>100.00</td> </tr> </tbody> </table> <p>The Board is compliance with Rule 15.02(1) of the ACE LR of Bursa Securities, which requires at least two (2) Directors or one-third of the Board of the Company, whichever is the higher, are INED and 1 director of the listed issuer is a woman.</p>		Designation	Number of Directors	Percentage	Chairman and Managing Director / Chief Executive Officer	1	14.29	Executive Deputy Chairman	1	14.29	Non-Independent Executive Director	2	28.56	INED	3	42.86	Total	7	100.00
Designation	Number of Directors	Percentage																			
Chairman and Managing Director / Chief Executive Officer	1	14.29																			
Executive Deputy Chairman	1	14.29																			
Non-Independent Executive Director	2	28.56																			
INED	3	42.86																			
Total	7	100.00																			
<b>Explanation for departure</b>	:																				
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>																					
<b>Measure</b>	:																				
<b>Timeframe</b>	:																				

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.3**

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	None of the INED has exceeded the nine (9) years tenure. Further, the practice of tenure of directors is provisioned into the approved Board Charter.	
<b>Explanation for departure</b>	:		
	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.4 - Step Up**

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

*Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.*

<b>Application</b>	:	Not Adopted
<b>Explanation on adoption of the practice</b>	:	

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.5**

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

<p><b>Application</b></p>	<p>: Applied</p>
<p><b>Explanation on application of the practice</b></p>	<p>The NC has adopted the following protocol for appointment of Directors in order to ensure that the Board has the right mix and skill to meet its needs and objectives:-</p> <div data-bbox="560 913 1374 1375" style="text-align: center;"> <pre> graph LR     S1[Stage 1 Review of the potential candidate based on the following criteria:- • qualifications; • skills and competence; • functional knowledge; • experience; • character; • gender diversity; • integrity and professionalism; and • time commitment.] --&gt; S2[Stage 2 Board Gaps Review • the overall composition of the Board; • combination of skills of existing Directors; and • any regulatory requirements and/or best practices available.]     S2 --&gt; S3[Stage 3 Recommendation to the Board • Recommendation to be submitted to the Board for consideration and approval]             </pre> </div> <p>Identification of candidates for the appointment of Directors is facilitated through recommendations from the Directors, Management or external parties including the Company's contacts in related industries, finance, legal and accounting professions.</p> <p>The Board affirms its commitment to boardroom diversity as a truly diversified Board can enhance the Board's effectiveness and capacity with diversity of thoughts and perspectives.</p> <p>Bearing in mind that an appointment to the Board is a long-term commitment to the Company, the Board has not set any short-term target or measure for boardroom diversity, but nevertheless works to ensure that there is no discrimination on the basis of, but not limited to, ethnicity, race, age, gender, nationality, political affiliation, religious affiliation, sexual orientation, marital status, education, physical ability or geographic region, during the recruitment of new Board members.</p>

	<p>Despite the Board not having any formalised Board Diversity Policy or Gender Diversity Policy, the Board has indicated its commitment to boardroom diversity by the following appointments:-</p> <p><b>Age Diversity</b></p> <p>The Board believes that the Directors with diverse age profile will be able to provide a different perspective and bring vibrancy to the Group's strategy making process.</p> <p>The age profile of the Directors is ranging from twenties to even seventies years of age, which underlies the Board's commitment to age diversity at the Board level appointment.</p> <p><b>Gender Diversity</b></p> <p>For FPE 2026, the Board comprises four (4) female Directors, equivalent to 57% which is half women representation on Board, which had exceeded the 30% target as envisaged by the government.</p>	
<p><b>Explanation for departure</b></p>		
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<p><b>Measure</b></p>		
<p><b>Timeframe</b></p>		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.6**

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The Board uses a variety of sources for the identification of suitable candidates. The NC reviews the composition, skill sets and Board requirements every year as part of the Board assessment. The Board may rely on recommendations from existing board members and other sources to meet the skill sets and requirements of the Board.</p> <p>The Board is open to utilizing independent sources as well. The Board will use many resources to source candidates based on recommendations and independent sources. However, all appointments of new Directors will be subjected to screening and appropriate recommendation of the NC prior to consideration and approval of the Board.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.7**

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The responsibilities of the board in relation to the appointment and reappointment of director are provisioned into the Board Charter and terms of reference of NC.</p> <p>The profiles of all the Directors are set out in the Annual Report 2026, which include their age, gender, date of appointment, directorships in other public companies and public listed companies, working experience and any conflict of interest as well as their shareholdings in the Company, if any.</p> <p>The information for the Directors standing for re-election as well as the reasons from the Board to support the re-election of directors have been disclosed in the Explanatory Notes to the Notice of the forthcoming 20<sup>th</sup> AGM.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.8**

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The NC is chaired by Mr. Loo Tze Ming an INED.</p> <p>The Chairman of the NC is responsible to lead the NC to carry out annual review of effectiveness of the Board as a whole, and the Board Committees, as well as the contribution and performance of each individual Director.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.9**

The board comprises at least 30% women directors.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	The Board has four (4) women Directors, representing 57% of the total Board members.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

**Practice 5.10**

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

<b>Application</b>	:	Departure
<b>Explanation on application of the practice</b>	:	
<b>Explanation for departure</b>	:	<p>The Board is in favor of adhering to the recommendation set forth by the Malaysian Code on Corporate Governance 2021 ("MCCG"), which encourages the implementation of policies promoting gender diversity in both the boardroom and the workforce.</p> <p>The Board acknowledges the recommendations of MCCG on the establishment of a gender diversity policy. Currently, the Board has four (4) women Directors, representing 57% of the total Board members.</p> <p>The Group shall endeavour to formulate the gender diversity policy in due course.</p>
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

**Practice 6.1**

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

<i>Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.</i>	
<b>Application</b> :	Applied
<b>Explanation on application of the practice</b> :	<p>The Board (via the NC) evaluates the effectiveness of the Board as a whole, all Board committees of and the contribution of each individual Director. This evaluation, which is done annually, is facilitated by the Company Secretaries and conducted using evaluation forms covering the following key areas of composition, administration and process, accountability and responsibility, Board conduct, communication and relationship with Management, performance as well as the application of good governance principles to create sustainable shareholder's value.</p> <p>Completed evaluation forms and the results of the evaluations are collated into a report and deliberated on by the NC and subsequently by the Board and key issues arising thereon if are identified for further action by the Management.</p> <p>Based on the evaluation carried out for the financial period ended 31 January 2026, the NC has informed the Board that it was satisfied with the effectiveness of the Board and Board committees and the contribution and performance of each individual Director.</p>
<b>Explanation for departure</b> :	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
<b>Measure</b> :	
<b>Timeframe</b> :	

**Intended Outcome**

The level and composition of remuneration of directors and senior management take into account the company’s desire to attract and retain the right talent in the board and senior management to drive the company’s long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

**Practice 7.1**

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company’s website.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Board has adopted a Directors’ Remuneration Policy which sets out the criteria to be used in recommending the remuneration package of Executive Directors and Management and designed to ensure that the Directors and Management Team are paid a remuneration commensurate with the responsibilities of their positions.</p> <p>The RC, when recommending the remuneration package of the Executive Director and Management, shall be guided by the main components and procedures provided in the Directors’ Remuneration Policy.</p> <p>A copy of the updated Directors’ Remuneration Policy is available for viewing under the “Investor Relation” section of the Company’s corporate website at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>.</p> <p>It is the existing practice of the Company that all the Directors to abstain from deliberation and voting on fixing their own remuneration package or Directors’ fee.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

### Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

### Practice 7.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	The Remuneration Committee's duties and responsibilities are provisioned into its terms of reference. Further, the terms of reference of the Remuneration Committee are made available on the Company's website.
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

**Practice 8.1**

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The Company has disclosed in detail, on a named basis, the remuneration of its individual directors which includes fees, salary, emoluments, and benefits.</p> <p>The remuneration tables can be found at the Company's CG Overview Statement of the Company's Annual Report 2026.</p>

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	Loh Boon Ginn	Executive Director	-	14	848	-	-	162	1,024	-	14	884	-	-	167	1,065
2	Kuay Jeaneve	Executive Director	-	14	170	-	-	34	218	-	14	170	-	-	34	218
3	Loh Shy Tyug	Executive Director	-	32	-	-	-	-	32	-	32	-	-	-	-	32
4	Loh Shy Ming	Executive Director	-	32	-	-	-	-	32	-	32	-	-	-	-	32
5	Josipinna Binti Pudun	Independent Director	24	14	-	-	-	-	38	24	14	-	-	-	-	38
6	Loo Tze Ming	Independent Director	18	14	-	-	-	-	32	18	14	-	-	-	-	32
7	Chu Wooi Siong	Independent Director	18	12	-	-	-	-	30	18	12	-	-	-	-	30
8	Chee Jun Ann <i>resigned on 15 November 2024</i>	Executive Director	-	18	-	-	-	-	18	-	18	-	-	-	-	18
9	Kuay Jen Nie <i>resigned on 15 November 2024</i>	Executive Director	-	18	-	-	-	-	18	-	18	-	-	-	-	18
10	Soo Ting Hooi <i>resigned on 15 November 2024</i>	Independent Director	14	4	-	-	-	-	18	14	4	-	-	-	-	18

11	Chan Wei Xi <i>resigned on 15 November 2024</i>	Independent Director	14	4	-	-	-	-	18	14	4	-	-	-	-	18
12	Dato' Syed Unan Mashri bin Syed Abdullah <i>resigned on 1 July 2024</i>	Independent Director	11	-	-	-	-	-	11	11	-	-	-	-	-	11
13	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
14	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
15	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

**Intended Outcome**

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

**Practice 8.2**

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

<b>Application</b>	:	Not applicable - all members of senior management are members of the board	
<b>Explanation on application of the practice</b>	:		
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
2	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
3	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
4	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
5	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.

**Intended Outcome**

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

**Practice 8.3 - Step Up**

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

<b>Application</b>	:	Not Adopted
<b>Explanation on adoption of the practice</b>	:	

No	Name	Position	Company ('000)					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
2	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
3	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
4	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
5	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

**Intended Outcome**

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

**Practice 9.1**

The Chairman of the Audit Committee is not the Chairman of the board.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	The positions of the Chairman of the Audit Committee ("AC") and Chairman of the Board are held by different individuals, whom are Ms. Josipinna Binti Pudun and Loh Boon Ginn respectively.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

**Practice 9.2**

The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	As of the date of this Report, none of the current members of the AC is a former partner of the external audit firm of the Group. As a measure to safeguard the independence and objectivity of the audit process, the policy has been incorporated in the AC's Terms of Reference which is available on the Company's website, requires the former partner of the external audit firm of the Company to observe a cooling-off period of at least three (3) years before he can be considered for appointment as a AC member.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

**Practice 9.3**

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The AC is responsible for assessing the capabilities and independence of the external auditor and to make recommendations to the Board on their appointment, re-appointment or termination of the external auditor.</p> <p>Under AC's Terms of Reference, the AC reviews the suitability, objectivity and independence of the external auditor of the Company annually. The review process covers the assessment of the independence of the external auditor, the evaluation of the external auditor's performance, quality of work, audit fees and the adequacy of resources.</p> <p>The AC has monitored and reviewed the performance and independence of the external auditors and is satisfied that the external auditor has been independent through the conduct of the audit process and the audit services rendered have met the quality expected by the AC.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

**Practice 9.4 - Step Up**

The Audit Committee should comprise solely of Independent Directors.

<b>Application</b>	:	Adopted
<b>Explanation on adoption of the practice</b>	:	The AC comprises solely of Independent Directors.

**Intended Outcome**

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

**Practice 9.5**

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	The AC member, Mr. Chu Wooi Siong is a member of the Malaysian Institute of Accountants (MIA), ASEAN Chartered Professional Accountants (ASEAN CPA) and also fellow of the Association of Chartered Certified Accountant. Further, the AC members attended trainings/ seminars/ professional development to keep themselves abreast with the relevant developments in accounting and auditing standards, practices and other regulatory rules & regulations.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

**Practice 10.1**

The board should establish an effective risk management and internal control framework.

<b>Application</b>	: Applied
<b>Explanation on application of the practice</b>	<p>The Board has established a framework for risk management and internal control. Further details on the features of the risk management and internal control framework, and the adequacy and effectiveness of this framework have been disclosed in the Statement of Risk Management and Internal Control of the Annual Report 2026.</p> <p>During FPE 2026, the risk management and internal control functions were assumed and overseen by the RMC and the AC respectively.</p> <p><b>Risk Management</b></p> <p>The Risk Officer is responsible for implementing processes in identifying, evaluating, monitoring and reporting of risks and internal controls which arise from daily business activities of the Group. The risk profile covering risk assessment, classification and risk ranking followed by action plans taken to mitigate the risks identified are then presented to the RMC for review on a quarterly basis. The Risk Officer together with the Management ensure timely resolution of outstanding issues and implementation of action plans that are to be carried out and completed within the reasonable timeframe to mitigate the risks level.</p> <p><b>Risk Management Committee</b></p> <p>In adopting the Step-Up Practice 10.3 of the new MCCG, the composition of RMC comprises a majority of Independent Directors, to oversee the company's risk management framework and policies.</p> <p>The memberships of the RMC are stated in the Statement on Risk Management and Internal Control of the Annual Report 2026.</p> <p><b>Internal Controls</b></p> <p>The internal controls are tested for effectiveness and efficiency by an independent outsourced internal audit function following risk-based approaches. The report of the internal audit is tabled for the AC's review and deliberations, and the audit findings will then be communicated to the Board.</p>

	For the FPE 2026, the Board opined that the risk management and internal controls of the Group were effective and adequate.	
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

**Practice 10.2**

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	The Statement on Risk Management and Internal Control as set out in Annual Report 2026 provides an overview of the state and features of risk management framework and internal control processes within the Group.	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

**Practice 10.3 - Step Up**

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

<b>Application</b>	:	Adopted
<b>Explanation on adoption of the practice</b>	:	<p>The Board has formed a RMC to oversee the Company's risk management framework and policies, which would subsequently take over the duties in relation to oversight of risk management function, previously assumed by the AC with the assistance of the Risk Officer and the Management.</p> <p>The RMC comprises majority of Independent Directors, to oversee the Company's risk management framework and policies.</p> <p>The memberships of the RMC are stated in the Statement on Risk Management and Internal Control of the Annual Report 2026.</p>

**Intended Outcome**

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

**Practice 11.1**

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

<b>Application</b>	: Applied
<b>Explanation on application of the practice</b>	<p>The internal audit function of the Group is carried out by an external service provider, Vaersa Advisory Services Sdn. Bhd. ("Vaersa"). The outsourced internal auditors report directly to the AC and provide the Board with a reasonable assurance of adequacy of the scope, functions and resources of the internal audit function.</p> <p>The internal audit function is independent and performs audit assignments with impartiality, proficiency and due professional care.</p> <p>The internal audit review of the Group's operations encompasses an independent assessment of the Company's compliance with its internal controls and recommendations are made for further improvement.</p> <p>The following matters (non-exhaustive), in relation to the internal audit function of the Group, are reserved matters for the AC:-</p> <ol style="list-style-type: none"> <li>a) Consider the appointment of the internal auditors, the audit fee and any questions of resignation or dismissal including recommending the nomination of person(s) as auditors.</li> <li>b) Review the internal audit plan, consider the internal audit reports and findings of the internal auditors, fraud investigations and actions and steps taken by Management in response to audit findings.</li> <li>c) Review any appraisal or assessment of the performance of members of the internal audit function.</li> </ol> <p>During FPE 20246, the AC had reviewed and assessed the adequacy of the scope, functions, competency and resources of the outsourced internal auditors and that they have the necessary authority to carry out their work.</p> <p>Further details of the Internal Audit Function have been disclosed under the AC Report of the Annual Report 2026.</p>
<b>Explanation for departure</b>	:
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	

<b>Measure</b> :		
<b>Timeframe</b> :		

### Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

### Practice 11.2

The board should disclose–

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

<b>Application</b>	:	Applied									
<b>Explanation on application of the practice</b>	:	<p>The Group has appointed an outsourced internal audit service provider, Vaersa Advisory Sdn. Bhd. (“<b>Vaersa</b>”) to carry out the internal audit function.</p> <p>The purpose of the internal audit function is to provide the Board, through the AC, reasonable assurance of the effectiveness of the system of internal control in the Group.</p> <p>The internal audit function is independent and performs audit assignments with impartiality, proficiency and due professional care.</p> <p>The profile of Vaersa is set out as follows:-</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;"><b>Date of Appointment</b></td> <td style="width: 5%;">:</td> <td>31 July 2020</td> </tr> <tr> <td><b>Principal Engagement Lead</b></td> <td>:</td> <td>Mr. Quincy Gan <i>Executive Director</i></td> </tr> <tr> <td><b>Qualifications and Experiences</b></td> <td>:</td> <td> <p>Mr. Quincy began his career in Deloitte Malaysia’s Assurance and Advisory Division. He has accumulated a total of over 13 years of working experiences in the professional practice in both Deloitte Malaysia and BDO Malaysia which includes mixture of audit and advisory. He was involved in various advisory engagements including internal audit reviews, enterprise risk management reviews, corporate governance reviews, corporate recovery and restructuring, financial due diligence assistance and forensic reviews. These assignments cover an extensive portfolio of clients in wide range of industries from property developer, construction, oil and gas, hospitality, manufacturing and as well as general trading.</p> <p>He manages a portfolio of listed and non-listed statutory audit clients globally and locally. He was also involved in</p> </td> </tr> </table>	<b>Date of Appointment</b>	:	31 July 2020	<b>Principal Engagement Lead</b>	:	Mr. Quincy Gan <i>Executive Director</i>	<b>Qualifications and Experiences</b>	:	<p>Mr. Quincy began his career in Deloitte Malaysia’s Assurance and Advisory Division. He has accumulated a total of over 13 years of working experiences in the professional practice in both Deloitte Malaysia and BDO Malaysia which includes mixture of audit and advisory. He was involved in various advisory engagements including internal audit reviews, enterprise risk management reviews, corporate governance reviews, corporate recovery and restructuring, financial due diligence assistance and forensic reviews. These assignments cover an extensive portfolio of clients in wide range of industries from property developer, construction, oil and gas, hospitality, manufacturing and as well as general trading.</p> <p>He manages a portfolio of listed and non-listed statutory audit clients globally and locally. He was also involved in</p>
<b>Date of Appointment</b>	:	31 July 2020									
<b>Principal Engagement Lead</b>	:	Mr. Quincy Gan <i>Executive Director</i>									
<b>Qualifications and Experiences</b>	:	<p>Mr. Quincy began his career in Deloitte Malaysia’s Assurance and Advisory Division. He has accumulated a total of over 13 years of working experiences in the professional practice in both Deloitte Malaysia and BDO Malaysia which includes mixture of audit and advisory. He was involved in various advisory engagements including internal audit reviews, enterprise risk management reviews, corporate governance reviews, corporate recovery and restructuring, financial due diligence assistance and forensic reviews. These assignments cover an extensive portfolio of clients in wide range of industries from property developer, construction, oil and gas, hospitality, manufacturing and as well as general trading.</p> <p>He manages a portfolio of listed and non-listed statutory audit clients globally and locally. He was also involved in</p>									

		<p>special assignments which include preparation of accountants' report, review of prospective financial information and proforma financial information for IPO propose and other corporate exercise, including US GAAP, and GAAS, and IFRS Convergence.</p> <p>He has also undertaken numerous valuations, financial due diligence and other corporate finance assignments locally and overseas including water, roads, motor, construction, manufacturing, retail and property. He also led teams in completing many large scale international and local advisory engagements. He works extensively with organisation advising them difference issues around including system evaluation, risk management, corporate governance and internal control system for business performance improvement. He has also been involved forensic and expert witness engagements.</p> <p>Mr. Quincy is a member of the Association of Chartered Certified Accountants (UK). He graduated with a Bachelor of Accounting.</p>
	<p><b>Number of resources</b></p>	<p>: The engagement team consisted of ten (10) personnel, including the principal engagement lead, while the fieldwork for the audited areas were conducted by three (3) personnel.</p>
<p><b>Explanation for departure</b></p>	<p>:</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<p><b>Measure</b></p>	<p>:</p>	
<p><b>Timeframe</b></p>	<p>:</p>	

## Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

### Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

<b>Application</b>	: Applied
<b>Explanation on application of the practice</b>	<p>The Board has developed internal corporate disclosure practices to ensure effective communications to the investing public regarding the business, operations and financial performance of the Group are accurate, timely, factual, informative, consistent, broadly disseminated and where necessary, information filed with regulators is in accordance with applicable legal and regulatory requirements.</p> <p>The Board has a Corporate Disclosure Policy in place to ensure only designated spokesmen will be authorised to disseminate information to ensure consistent and accurate flow of information disclosure to the stakeholders.</p> <p>The Board has designated a limited number of spokespersons who responsible for communication with investment community, regulators and media.</p> <p><b>Primary Spokesmen:-</b></p> <ul style="list-style-type: none"><li>(i) Chairman and Managing Director / Chief Executive Officer; or failing which,</li><li>(ii) Executive Deputy Chairman.</li></ul> <p>The Board ensures that there is effective, transparent and regular communication with its stakeholders through a variety of communication channels as follows:-</p> <p><b>(a) Announcements to Bursa Securities</b> Material information, updates and periodic financial reports are published on a timely basis through announcements to Bursa Securities.</p> <p>Shareholders and investors can obtain the Company's latest announcements such as quarterly financial results in the dedicated website of Bursa Securities at <a href="http://www.bursamalaysia.com.my">www.bursamalaysia.com.my</a>.</p>

	<p><b>(b) Annual Reports</b> The Company's Annual Reports to the shareholders remain the central means of communicating to the shareholders, amongst others, the Company's operations, activities and performance for the past financial year end as well as the status of compliance with applicable rules and regulations.</p> <p><b>(c) AGM/General Meetings</b> The AGM/General Meetings which are used as the main forum of dialogue for shareholders to raise any issues pertaining to the Company.</p> <p><b>(d) Corporate Website</b> The Company's corporate website provides a myriad of relevant information on the Company and is accessible by the public.</p> <p>The Company has created dedicated sections to ensure more effective dissemination of information:-</p> <ul style="list-style-type: none"> <li>• A dedicated "<b>Investor Relations</b>" section which provides all relevant information on the Company and is accessible by the public. It includes the announcements made by the Company, Annual Reports, TOR and corporate policies of the Company.</li> <li>• A dedicated "<b>Corporate Events</b>" section which provides access to the press releases made by the Company, for ease of reference by the shareholders.</li> </ul> <p>The Company's corporate website is accessible at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>.</p>
<p><b>Explanation for departure</b> :</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>	
<p><b>Measure</b> :</p>	
<p><b>Timeframe</b> :</p>	

### Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

### Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

<b>Application</b>	:	Not applicable – Not a Large Company	
<b>Explanation on application of the practice</b>	:		
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.1**

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

<b>Application</b>	:	Applied	
<b>Explanation on application of the practice</b>	:	<p>The Board encourages the participation of shareholders at the general meeting and has been sending notice of AGM earlier (at least 28 days) than the noticed period stated in the ACE LR of Bursa Securities and will try to continue sending AGM notice earlier as and when possible.</p> <p>The notice of AGM for 19th AGM of the Company held on 10 January 2025 was issued on 29 November 2024, which represents a notice period of 28 clear days.</p> <p>The 20th AGM of the Company will be held on 30 July 2026, the Company issued the notice on 29 May 2026, which represents a notice period of 28 clear days.</p>	
<b>Explanation for departure</b>	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
<b>Measure</b>	:		
<b>Timeframe</b>	:		

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.2**

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>All the Directors were present at the 19<sup>th</sup> AGM of the Company held in 10 January 2025 to engage with the shareholders personally and proactively.</p> <p>The proceedings of the AGM included the presentation of financial statements to the shareholders and a question-and-answer session in which the Chairman of the AGM would invite shareholders to raise questions on the Company’s financial statements and other items for adoption at the AGM, before putting a resolution to vote.</p> <p>Sufficient opportunities are given to shareholders to raise issues relating to the affairs of the Company and that adequate responses are given.</p> <p>The Chairmen of the Board Committees are also readily available to address the questions posted by the shareholders at the general meetings.</p> <p>Barring unforeseen circumstances, all Directors shall be attending the forthcoming 20th AGM to address shareholders’ queries at the meeting.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.3**

Listed companies should leverage technology to facilitate–

- voting including voting in absentia; and
- remote shareholders’ participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>In accordance with its Constitution, the Company may convene a meeting of Members at more than one venue using any technology or method that enables the Members of the Company to participate and to exercise the Members’ right to speak and vote at the meeting. The main venue of the meeting shall be in Malaysia and the Chairman shall be present at the main venue.</p> <p>The Company had leverage on the technology by convening the 19<sup>th</sup> AGM on 10 January 2025 via live streaming and remote voting using the remote participation and voting facilities at <a href="http://www.swsb.com.my">www.swsb.com.my</a> provided by ShareWorks Sdn. Bhd. (Domain Registration No. with MYNIC – D1A403841).</p> <p>The entire AGM proceedings were held live streaming and remote voting using the remote participation and voting facilities at <a href="http://www.swsb.com.my">www.swsb.com.my</a> provided ShareWorks Sdn. Bhd. The Administrative Details of the user guide with detailed registration and voting procedures were shared with the shareholders and the same were also published on the Company’s website.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.4**

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

*Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.*

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The 19<sup>th</sup> AGM was conducted virtually using remote participation and voting (RPV) technology. Shareholders had the option to electronically submit their questions through the online platform provided by ShareWorks Sdn. Bhd. or use the query box to transmit questions to the Board of Directors during the live streaming of the AGM.</p> <p>Adequate opportunities were provided to shareholders to pose their questions both before and during the AGM. The Company took measures to ensure that all questions were addressed. Any questions received after the conclusion of the Q&amp;A session were answered via email.</p>
<b>Explanation for departure</b>	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.5**

The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

*Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.*

<b>Application</b>	:	Applied
<b>Explanation on application of the practice</b>	:	<p>The 19th AGM was held fully virtually. The fully virtual meeting was conducted on a fully virtual basis through live streaming and Remote Participation and Voting (“RPV”) facilities. All Directors and senior management were attended at broadcast venue.</p> <p>The broadcast of the AGM and the online poll voting went smoothly without any technical glitch or downtime.</p> <p>All questions raised were published live for shareholders and proxies’ reference throughout the AGM and were answered in real time by the Board.</p>
<b>Explanation for departure</b>	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
<b>Measure</b>	:	
<b>Timeframe</b>	:	

**Intended Outcome**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

**Practice 13.6**

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

<i>Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.</i>	
<b>Application</b>	: Applied
<b>Explanation on application of the practice</b>	: Minutes of the 19th AGM held on 10 January 2025 have been made available to shareholders on its Company's website at <a href="http://www.scestatebuilder.com.my">www.scestatebuilder.com.my</a>
<b>Explanation for departure</b>	:  
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
<b>Measure</b>	:  
<b>Timeframe</b>	:  

**SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PURSUANT  
CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA**

*Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.*

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